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29 July 1982

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MEMORANDUM FOR: Deputy Director of Central Intelligence

FROM:

[redacted]  
Chief, Space Systems Division/OSWR

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SUBJECT: Planning within the Space Systems Division

1. During our discussions at lunch about three weeks ago, I mentioned the "top down" planning which we are doing in the Space Systems Division. You expressed interest and I promised to send you a copy of the planning document after it was more completely developed. This document, which is attached, is becoming an excellent guide to division management in selecting both internal and external analysis projects. It will be updated frequently. [redacted]

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2. The planning has involved three specific steps.

a. The Branch Chiefs and I had personal discussions with about 25 senior government officials and technology managers (names are listed at the beginning of attachment). Our main question to the senior government officials was "What are the major issues of national concern where foreign space activity is an important element?" To the technology managers our main question was "What are the major advances which you foresee related to space?" The information we received has been organized and displayed in the form of nine space issues with key questions for each.

b. Next we identified relevant projects which if carried out would answer completely or partially one or more of the key questions, especially the critical ones. As expected, there is a large number of projects and most are future oriented as a scan of the titles will show. The list of projects was then sent to many of the persons with whom we had had discussions earlier. Each was asked to check those projects which he considered to be the most important.

c. Based on the views of the senior government officials and technology managers, and on discussions during the Colloquium on Future Space Missions, we have recently selected certain of the relevant projects to become active projects. These include projects for immediate internal analysis by the Space Systems

[redacted]

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Division and existing external contract analysis which is directed toward answering key questions. They do not include technical support projects. We are now in the process of selecting additional internal and external projects for SSD and suggesting that other components of the Agency and the Intelligence Community address certain of the key questions and relevant projects. [REDACTED]

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3. As part of our planning, we have organized the Space Systems Division so that it could most effectively address the space issues and key questions. In other words, the organization has become "goal-oriented". [REDACTED]

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4. I trust you will find the planning document to be of interest, and if you have any comments I would appreciate hearing from you. [REDACTED]

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[REDACTED]  
Chief  
Space Systems Division

Attachment:  
A/S

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